

Income Simulation Training for Credit Union Leaders, Boards and ALCO

Presented by: Cynthia R. Walker, CEO

(Webinar will begin on the hour)



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AGENDA

Basic credit union financial concepts	Definitions	Interest rate risk
Balance sheet behaviors	Income simulation	Board responsibility and policy limits



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DEFINITIONS

- Basis point 1/100 of 1%, 3% = 300 basis points
- Net interest margin (NII) interest income from loans and investments less cost of funds
- Non-maturity deposits all deposits that are not certificates
- Prepayment/repayment speeds loan payment speeds faster than contractual
 Treasury Bates - Yield Curve
- Repricing mismatch interest earnings and expenses do not change at the same time
- Yield Curve the difference between short and long-term rates



Example of a yield curve



INTEREST RATE RISK

Caused by repricing mismatch when interest rates change – Fixed-rate and variable-rate loans, investments and deposits all play a part

Expenses go up faster than earnings



Earnings come down faster than expenses



BALANCE SHEET BEHAVIORS

Member optionality – Assume they will act in their best interest



DEPOSITS BEHAVIORS Industry data



Regular shares have low interest rate sensitivities (beta)



Checking accounts have little to no rate sensitivity



Money Market rate sensitivity increases as balances increase



Certificate balances increase when interest rates go up and decrease when rates come down

Increasing interest rates may be positive for net income if cost of funds can be controlled



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TREASURY RATES TO COST OF FUNDS





Poll question #1



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INCOME SIMULATION



EXAMPLE 3% INSTANTENOUS AND PARALLEL up shock 36 MONTH REPRICING OF ASSETS



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EXAMPLE 3% INSTANTENOUS AND PARALLEL up shock 60 MONTH REPRICING OF ASSETS



NII OF 4.7% NOT REALIZED

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01

Q2

Q3

Q4

3% Net Interest Income

01

Q2

Q3

Q4

01

Q2

Q3

Q4

1.00% 0.00%

3% shock 84 MONTH REPRICING OF ASSETS – . 25% beta on deposits



LOANS AND INVESTMENT YIELDS TAKE 84 MONTHS TO REPRICE

COST OF FUNDS GO UP IMMEDIATELY WITH A BETA OF .25%

NII EXCEEDS BASE CASE ~1.5%

NII 4.7%



SHOCK 3% NII WITH BETA ON COST OF FUNDS

------Net Interest Income

— 3% Shock Interest Income



INCOME SIMULATION Key loan assumptions



Understand which loan types have the largest balances

Estimated repayment speeds for consumer loans are 24-36 months and do not change much as rates go up or down



Repayment speeds extend as rates increase for mortgages



As loan pay down new loans will be added at current rates



Focus on long term fixed rate loans like mortgages – Identify the % of total assets



INCOME SIMULATION Key loan assumptions – CU1

				-	Repricing Te Sim	rm In Month ulation and I	s for Income NEV	Maturity T	erm In Mont	hs for NEV	1
	Balance in Thousands	% of Total Assets	Current Yield	Market Yield for NEV*	Shock Down -300 BP	Bench mark	Shock Up 300 BP	Shock Down -300 BP	Bench mark	Shock Up 300 BP	Repricing Criteria
New auto loans direct	2,094	2.6%	5.19%		27	27	27	27	27	27	Fixed-rate consumer collateral
Used auto loans direct	15,195	18.7%	6.22%		24	24	24	24	24	24	Fixed-rate consumer collateral
New auto loans indirect	172	0.2%	5.14%		24	24	24	24	24	24	Fixed-rate consumer collateral
Used auto loans indirect	441	0.5%	6.76%		17	17	17	17	17	17	Fixed-rate consumer collateral
RV and other secured loans	747	0.9%	7.80%	Ι	36	36	36	36	36	36	Fixed-rate consumer collateral
Share/CD secured loans	295	0.4%	5.64%	Ι	18	18	18	18	18	18	Fixed-rate share secured
Unsecured loans	3,205	3.9%	12.45%		15	15	15	15	15	15	Fixed-rate consumer unsecured
Lines of credit	66	0.1%	2.38%	Ι	12	12	12	12	12	12	Revolving credit
First mortgages greater than 15 years fixed rate	16,634	20.5%	3.97%		42	84	126	42	84	126	Fixed rate greater than 15 years
First mortgages 15 years or less fixed rate	7,086	8.7%	3.14%	Ī	15	42	69	15	42	69	Fixed rate 15 years or less
First mortgages ARMs	4,671	5.8%	3.13%	Ι	69	69	69	69	69	69	ARMs greater than 5 years
Second mortgages fixed rate	21	0.0%	2.49%	Ι	44	50	56	44	50	56	5 years fixed rate; mature portfolio
Credit card loans	2,869	3.5%	12.67%		3	3	3	36	36	36	riable rate revolving credit
Participation loans RE	1,459	1.8%	3.70%		42	84	126	42	84	126	ed rate greater than 15 years
	0	0.0%	0.00%	Ι	0	0	0	0	0	0	
	0	0.0%	0.00%		0	0	0	0	0	0	
	0	0.0%	0.00%	Ī	0	0	0	0	0	0	
	0	0.0%	0.00%	Ī	0	0	0	0	0	0	
	0	0.0%	0.00%	Ī	0	0	0	0	0	0	
Allowance for loan losses	(375)	-0.5%	0.00%		0	0	0	0	0	0	
Net Loans	54,580	67.2%	5.48%	Ι	31	49	66	33	51	68	Weighted
*SOURCE: S&P GLOBAL MARKET INTELLIGEN Credit Union 12 Month Historical Average *This calculation is an average of the last	ICE CONTAINS	5 COPYRIGHT f the data p	resented o	n page 12	and page 37	DISTRIBUT	TED UNDER	LICENSE FI	OM S&P GL 43)BAL. FOR	RECIPIENT'S TERNAL USE ONLY.

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REPRICE RATES – LOANS CU1

INTEREST RATE ASSUMPTIONS-RATES-BENCHMARK

Rate Change	0.00%								Ef	fect	ive Ra	te				1
	Balance 03/31/24	Current Yield	Reprice Rate	Beta	Otr 1	Qtr 2	Otr 3	Qtr 4	Qtr 5	Otr 6	Qtr 7	Qtr 8	Qtr 9	Otr 10	Qtr 11	Qtr 12
New auto loans direct	2,094	5.19%	6.21%	1.00%	5.30%	5.41%	5.53%	5.64%	5.76%	5.87%	5.99%	6.10%	6.21%	6.21%	6.21%	6.21%
Used auto loans direct	15,195	6.22%	7.02%	1.00%	6.32%	6.42%	6.52%	6.62%	6.72%	6.82%	6.92%	7.02%	7.02%	7.02%	7.02%	7.02%
New auto loans indirect	172	5.14%	5.14%	1.00%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%	5.14%
Used auto loans indirect	441	6.76%	6.76%	1.00%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%	6.76%
RV and other secured loans	747	7.80%	9.43%	1.00%	7.94%	8.07%	8.21%	8.34%	8.48%	8.62%	8.75%	8.89%	9.02%	9.16%	9.29%	9.43%
Share/CD secured loans	295	5.64%	5.68%	1.00%	5.65%	5.65%	5.66%	5.66%	5.67%	5.68%	5.68%	5.68%	5.68%	5.68%	5.68%	5.68%
Unsecured loans	3,205	12.45%	13.04%	1.00%	12.57%	12.69%	12.81%	12.93%	13.04%	13.04%	13.04%	13.04%	13.04%	13.04%	13.04%	13.04%
Lines of credit	66	2.38%	2.38%	1.00%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%	2.38%
First mortgages greater than 15 years fixed rate	16,634	3.97%	5.89%	1.00%	4.04%	4.11%	4.18%	4.25%	4.31%	4.38%	4.45%	4.52%	4.59%	4.66%	4.73%	4.80%
First mortgages 15 years or less fixed rate	7,086	3.14%	3.14%	1.00%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%	3.14%
First mortgages ARMs	4,671	3.13%	3.13%	1.00%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%	3.13%
Second mortgages fixed rate	21	2.49%	2.49%	1.00%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%	2.49%
Credit card loans	2,869	12.67%	12.67%	1.00%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%	12.67%
Participation loans RE	1,459	3.70%	3.70%	1.00%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Allowance for loan losses	-375	0.00%			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Yield on Loans *	54,580	5.48%			5.55%	5.61%	5.67%	5.73%	5.79%	5.85%	5.90%	5.96%	5.99%	6.01%	6.03%	6.05%

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INCOME SIMULATION Key loan assumptions CU2

					Repr	ricing Ter	rm In	Maturity	Term In	Months	
					Mont	ns for in	come		TOT NEY		
	Delete te	W -6T-1-1	0.177	Market	Shock	Barret	Shock	Shock	Derech	Shock	Repricing Criteria
	Thousands	% of Total Assets	Yield	NEV*	-300 BP	mark	300 BP	-300 BP	mark	300 BP	
New auto loans	7,462	4.9%	5.97%		27	27	27	27	27	27	Fixed-rate consumer collateral
Used auto loans	56,269	36.8%	7.73%		24	24	24	24	24	24	Fixed-rate consumer collateral
RV and misc secured loans	9,566	6.3%	7.09%		36	36	36	36	36	36	Fixed-rate consumer collateral
Share secured loans	86	0.1%	4.27%		18	18	18	18	18	18	Fixed-rate share secured
Signature loans	11,599	7.6%	13.68%		15	15	15	15	15	15	Fixed-rate consumer unsecured
Lines of credit fixed rate	437	0.3%	11.11%		12	12	12	12	12	12	Revolving credit
Lines of credit variable rate	1,296	0.8%	14.90%		3	3	3	12	12	12	Revolving credit
First mortgages fixed rate	242	0.2%	4.74%		30	66	102	30	66	102	10-20 years fixed rate
First mortgages ARMs	4,101	2.7%	10.51%		1	1	1	49	49	49	Reset monthly; 16% ceiling
Second mortgages fixed rate	54	0.0%	10.15%		39	45	51	39	45	51	Up to 15 years fixed rate
HELOC adjustable rate	4,201	2.8%	9.78%		3	3	3	38	38	38	Variable rate; 4% annual cap; 1.99% floor; 16% ceiling
HELOC fixed rate	4,308	2.8%	8.76%		54	60	66	54	60	66	15 year fixed rate; open end
Credit card loans	5,651	3.7%	17.25%		2	2	2	36	36	36	Variable rate revolving credit; no cap
Serviced RE	297	0.2%	4.04%		48	90	132	48	90	132	15-30 years fixed rate
	0	0.0%	0.00%		0	0	0	0	0	0	
	0	0.0%	0.00%		0	0	0	0	0	0	
	0	0.0%	0.00%		0	0	0	0	0	0	
	0	0.0%	0.00%		0	0	0	0	0	0	
	0	0.0%	0.00%		0	0	0	0	0	0	
Allowance for loan losses	(1,448)	-0.9%	0.00%		0	0	0	0	0	0	
Net Loans	104,118	68.2%	9.03%		23	23	24	28	28	29	Weighted Average

*SOURCE: S&P GLOBAL MARKET INTELLIGENCE CONTAINS COPYRIGHTED AND TRADE SECRET MATERIAL DISTRIBUTED UNDER LICENSE FROM S&P GLOBAL. FOR RECIPIENT'S

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REPRICE RATES – LOANS CU1

RATES UP SHOCK

INTEREST RATE ASSUMPTIONS-RATES-UP SHOCK

Rate Change	3.00%				-				E f	fect	ive Ra	te				
	Balance	Current	Reprice	Beta	Qtr											
	03/31/24	Yield	Rate	Deta	1	2	3	4	5	6	7	8	9	10	11	12
New auto loans direct	2,094	5.19%	9.21%	1.00%	5.63%	6.08%	6.53%	6.98%	7.42%	7.87%	8.32%	8.77%	9.21%	9.21%	9.21%	9.21%
Used auto loans direct	15,195	6.22%	10.02%	1.00%	6.69%	7.17%	7.64%	8.12%	8.60%	9.07%	9.55%	10.02%	10.02%	10.02%	10.02%	10.02%
New auto loans indirect	172	5.14%	8.14%	1.00%	5.52%	5.89%	6.27%	6.64%	7.02%	7.39%	7.77%	8.14%	8.14%	8.14%	8.14%	8.14%
Used auto loans indirect	441	6.76%	9.76%	1.00%	7.29%	7.82%	8.35%	8.88%	9.41%	9.76%	9.76%	9.76%	9.76%	9.76%	9.76%	9.76%
RV and other secured loans	747	7.80%	12.43%	1.00%	8.19%	8.57%	8.96%	9.34%	9.73%	10.12%	10.50%	10.89%	11.27%	11.66%	12.04%	12.43%
Share/CD secured loans	295	5.64%	8.68%	1.00%	6.15%	6.65%	7.16%	7.66%	8.17%	8.68%	8.68%	8.68%	8.68%	8.68%	8.68%	8.68%
Unsecured loans	3,205	12.45%	16.04%	1.00%	13.17%	13.89%	14.61%	15.33%	16.04%	16.04%	16.04%	16.04%	16.04%	16.04%	16.04%	16.04%
Lines of credit	66	2.38%	5.38%	1.00%	3.13%	3.88%	4.63%	5.38%	5.38%	5.38%	5.38%	5.38%	5.38%	5.38%	5.38%	5.38%
First mortgages greater than 15 years fixed rate	16,634	3.97%	8.89%	1.00%	4.09%	4.21%	4.32%	4.44%	4.56%	4.67%	4.79%	4.91%	5.03%	5.14%	5.26%	5.38%
First mortgages 15 years or less fixed rate	7,086	3.14%	6.14%	1.00%	3.27%	3.40%	3.53%	3.66%	3.79%	3.92%	4.05%	4.18%	4.31%	4.44%	4.57%	4.70%
First mortgages ARMs	4,671	3.13%	6.13%	1.00%	3.26%	3.39%	3.52%	3.65%	3.78%	3.91%	4.04%	4.17%	4.30%	4.43%	4.56%	4.69%
Second mortgages fixed rate	21	2.49%	5.49%	1.00%	2.65%	2.81%	2.97%	3.13%	3.29%	3.45%	3.62%	3.78%	3.94%	4.10%	4.26%	4.42%
Credit card loans	2,869	12.67%	15.67%	1.00%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%	15.67%
Participation loans RE	1,459	3.70%	6.70%	1.00%	3.77%	3.84%	3.92%	3.99%	4.06%	4.13%	4.20%	4.27%	4.34%	4.42%	4.49%	4.56%
	0	0.00%	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Allowance for loan losses	-375	0.00%			0.00%	0.00%	0.00%	0.00 %	0.00%	0.00%	0.00 %	0.00%	0.00%	0.00%	0.00%	0.00%
Yield on Loans *	54,580	5.48%			5.91%	6.18%	6.45%	6.72%	6.99%	7.22%	7.44%	7.66%	7.75%	7.82%	7.89%	7.96%

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INCOME SIMULATION Investment assumptions

More \$ in overnight accounts = less interest rate risk but lower earnings

Mortgage-backed investments should be weighted with mortgage loans

Understand the average maturities of the investment portfolio

Identify steps or calls and how cash flows change as interest rates change



INCOME SIMULATION Investment assumptions CU1

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					Repricing To Sin	erm In Mont nulation and	hs for Income I NEV	Maturity	Term In Mor	ths for NEV]
	Balance in Thousands	% of Total Assets	Current Yield	Market Yield for NEV*	Shock Down -300 BP	Bench mark	Shock Up 300 BP	Shock Dow -300 BP	n Bench mark	Shock Up 300 BP	Repricing Criteria
Daily accounts	8,380	10.3%	3.76%	i ci	1	1	1	1	1	1	Adjusts daily
	0	0.0%	0.00%	7	0	0	0	0	0	0	
Investment CDs non-callable	6,602	8.1%	2.18%	<u>e</u>	10	10	10	10	10	10	Defined by maturity date
Investment CDs callable	250	0.3%	0.45%		0	1	1	0	1	1	Defined by maturity date
Investment CDs step/callable	250	0.3%	1.00%		15	15	15	15	15	15	Defined by maturity date
Securities non-callable	0	0.0%	0.00%		0	0	0	0	0	0	
Securities callable	0	0.0%	0.00%		0	0	0	0	0	0	
Securities step/callable	0	0.0%	0.00%		0	0	0	0	0	0	
	0	0.0%	0.00%	2	0	0	0	0	0	0	
	0	0.0%	0.00%	0	0	0	0	0	0	0	
FHLB	56	0.1%	3.00%		0	0	0	0	0	0	Exclude from shock analysis; not available for liquidity
Membership shares	342	0.4%	4.75%	7	1	1	1	1	1	1	Adjusts monthly

Rate Change	0.00%			1					E	ffect	i v e Ra	ite				
	Balance 03/31/24	Current Yield	Reprice Rate	Beta	Qtr 1	Qtr 2	Otr 3	Qtr 4	Qtr 5	Qtr 6	Qtr 7	Qtr 8	Qtr 9	Qtr 10	Qtr 11	Qtr 12
Daily accounts	8,380	3.76%	3.76%	1.00%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%	3.76%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment CDs non-callable	6,602	2.18%	5.30%	1.00%	2.86%	3.33%	3.92%	4.51%	4.60%	4.95%	5.18%	5.18%	5.18%	5.18%	5.18%	5.18%
Investment CDs callable	250	0.45%	5.30%	1.00%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%	5.30%
Investment CDs step/callable	250	1.00%	5.10%	1.00%	1.50%	1.50%	1.50%	1.50%	5.10%	5.10%	5.10%	5.10%	5.10%	5.10%	5.10%	5.10%
Securities non-callable	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Securities callable	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Securities step/callable	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
FHLB	56	3.00%	3.00%	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Membership shares	342	4.75%	4.75%	1.00%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%	4.75%
Yield on Investments *	15,879	3.03%			3.40%	3.59%	3.84%	4.08%	4.17%	4.31%	4.41%	4.40%	4.40%	4.40%	4.40%	4.40%



MARKHSMITH.COM

INCOME SIMULATION Investment assumptions CU2

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					Repr Mont	icing Ter hs for In	rm In come	Maturity	for NEV	Months				
	Balance in Thousands	% of Total Assets	Current Yield	Market Yield for NEV*	Shock Down -300 BP	Bench mark	Shock Up 300 BP	Shock Down -300 BP	Bench mark	Shock Up 300 BP	Repricing Criteria			
Daily accounts	13,222	8.7%	4.36%	4.36%	1	1	1	1	1	1	Adjusts daily			
Settlement and clearing	(3,953)	-2.6%	0.00%	0.00%	0	0	0	0	0	0	Not rate sensitive			
REMICs variable rate	1,161	0.8%	0.56%	0.59%	12	12	12	41	41	41	Average life			
REMICs fixed rate	4,928	3.2%	1.95%	5.45%	33	42	51	33	42	51	Average life			
Bonds	4,616	3.0%	2.47%	4.11%	43	43	43	43	43	43	Defined by maturity date			
GSE securities	3,619	2.4%	2.08%	5.73%	62	62	62	62	62	62	Defined by maturity date			
MBS	9,953	6.5%	0.91%	4.72%	29	38	47	29	38	47	Average life			
US Treasuries	6,596	4.3%	1.59%	4.56%	50	50	50	50	50	50	Defined by maturity date			
	0	0.0%	0.00%	0.00%	0	0	0	0	0	0				
	0	0.0%	0.00%	0.00%	0	0	0	0	0	0				
Federal Home Loan Bank	142	0.1%	3.55%	3.55%	3	3	3	3	3	3	Adjusts quarterly; not available for liquidity			
Membership shares	107	0.1%	2.25%	2.25%	1	1	1	1	1	1	Adjusts monthly; not available for liquidity			
Total Investments	(0.200	26 1.94	2 45%											

INTEREST RATE ASSUMPTIONS-RATES-BENCHMARK

Rate Change	0.00%								E	ffect	ive Ra	ite				
	Balance 03/31/24	Current Yield	Reprice Rate	Beta	Qtr 1	Qtr 2	Otr 3	Otr 4	Qtr 5	Qtr 6	Qtr 7	Qtr 8	Qtr 9	Otr 10	Otr 11	Qtr 12
Daily accounts	13,222	4.36%	4.36%	1.00%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%	4.36%
Settlement and clearing	-3,953	0.00%	0.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
REMICs variable rate	1,161	0.56%	0.59%	1.00%	0.56%	0.57%	0.58%	0.59%	0.59%	0.59%	0.59%	0.59%	0.59%	0.59%	0.59%	0.59%
REMICs fixed rate	4,928	1.95%	5.45%	1.00%	2.20%	2.44%	2.69%	2.94%	3.19%	3.44%	3.69%	3.93%	4.18%	4.43%	4.68%	4.93%
Bonds	4,616	2.47%	4.10%	1.00%	2.47%	2.47%	2.64%	2.64%	2.95%	2.95%	3.11%	3.11%	3.11%	3.11%	3.11%	3.18%
GSE securities	3,619	2.08%	4.27%	1.00%	2.08%	2.08%	2.08%	2.08%	2.08%	2.08%	2.08%	2.08%	2.08%	2.08%	2.19%	2.19%
MBS	9,953	0.91%	4.72%	1.00%	1.21%	1.51%	1.82%	2.12%	2.42%	2.72%	3.03%	3.33%	3.63%	3.94%	4.24%	4.54%
US Treasuries	6,596	1.59%	4.31%	1.00%	1.63%	2.08%	2.53%	2.53%	2.53%	2.53%	2.53%	2.53%	2.53%	2.53%	2.53%	2.53%
	0	0.00%	0.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0	0.00%	0.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Federal Home Loan Bank	142	3.55%	3.55%	1.00%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%
Membership shares	107	2.25%	2.25%	1.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Yield on Investments *	40,390	2.65%			2.74%	2.94%	3.15%	3.27%	3.42%	3.53%	3.66%	3.76%	3.86%	3.96%	4.06%	4.16%

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INCOME SIMULATION Investment yield comparison – Up-Rate

Credit Union 1

| 3.00% | | | Effective Rate | |
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12 | |
| 8,380 | 3.76% | 6.76% | 1.00% | 6.76% | 6.76%
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 | 8.30% | 8.30% | |
| 250 | 1.00% | 8.10% | 1.00% | 1.50% | 1.50%
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 | 0.00% | 0.00% | |
| 56 | 3.00% | 6.00% | 0.00% | 3.00% | 3.00%
 | 3.00%
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 | 3.00% | 3.00% | 3.00% | 3.00% | 3.00%
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| 15,879 | 3.03% | 7.75% | 1.00% | 5.36% | 5.74%
 | 6.21%
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Credit Union 2

Rate Change	3.00%								E f	fect	ive Ra	te				
	Balance 03/31/24	Current Yield	Reprice Rate	Beta	Otr 1	Qtr 2	Otr 3	Qtr 4	Otr 5	Qtr 6	Qtr 7	Qtr 8	Otr 9	Otr 10	Otr 11	Qtr 12
Daily accounts	13,222	4.36%	7.36%	1.00%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%	7.36%
Settlement and clearing REMICs variable rate	-3,953	0.00%	3.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
REMICs fixed rate	4,928	1.95%	8.45%	1.00%	2.33%	2.71%	3.09%	3.47%	3.85%	4.23%	4.61%	4.99%	5.37%	5.75%	6.13%	6.51%
Bonds GSE securities	4,616 3,619	2.47%	7.10% 7.27%	1.00%	2.47%	2.47%	2.96%	2.96%	3.83%	3.83%	2.08%	2.08%	2.08%	2.08%	4.28% 2.34%	2.34%
MBS IIS Treasuries	9,953	0.91%	7.72%	1.00%	1.35%	1.78%	2.22%	2.66%	3.09%	3.53%	3.97%	4.40%	4.84%	5.28%	5.71%	6.15%
os neosones	0,070	0.00%	3.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Federal Home Loan Bank	142	0.00%	3.00% 6.55%	1.00%	0.00% 6.55%	0.00% 6.55%	0.00% 6.55%	6.55%	0.00% 6.55%	0.00% 6.55%	0.00% 6.55%	0.00% 6.55%	6.55%	0.00% 6.55%	0.00% 6.55%	0.00% 6.55%
Membership shares	107	2.25%	5.25%	1.00%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%	5.25%
Yield on Investments *	40,390	2.65%			3.80%	4.19%	4.62%	4.84%	5.13%	5.32%	5.55%	5.72%	5.89%	6.05%	6.22%	6.38%

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Poll question #2



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INCOME SIMULATION Deposit assumptions

Limit balance sheet growth to focus on interest rate changes Certificate renewal rate 2.42%-5.0% depending on term Assume early redemption of CDs in up rate scenarios

INCOME SIMULATION – Deposit assumptions CU1

				Income Simulation Beta (rate sensitivity) and Lag for NMS										
Liability & Share Classification	Balance in Thousands	in % to Total Current Shock Down Shock Up Ids Assets Yield -300 BP Benchmark 300 BP		k Up BP	Rate Sensitivity									
				Beta	Lag		Beta	Lag		Beta	Lag			
Notes payable	0	0.0%	0.00%	1.00%	1		1.00%	1		1.00%	1	Adjusts daily		
Liabilities	6,212	7.6%					_			-		-		
Primary/secondary/youth shares	34,055	41.9%	0.01%	0.15%	1		0.15%	1		0.15%	1	Core shares-low by definition		
Share drafts non-interest bearing	0	0.0%	0.00%	0.00%	1		0.00%	1	1	0.00%	1	Not rate sensitive		
Share drafts interest bearing	16,673	20.5%	0.17%	0.07%	1		0.07%	1		0.07%	1	Low by definition		
IRA shares	1,677	2.1%	0.01%	0.25%	1		0.25%	1		0.25%	1	Moderate by definition		
Club and escrow accounts	374	0.5%	0.00%	0.15%	1		0.15%	1		0.15%	1	Low by definition		
Member certificates	12,460	15.3%	3.05%	1.00%	1		1.00%	1		1.00%	1	Defined by maturity date		
Money market shares	1,500	1.8%	0.06%	0.45%	1		0.45%	1		0.45%	1	High by definition		
Horizon account	603	0.7%	0.01%	0.34%	1		0.34%	1		0.34%	1	Moderate by definition		
	0	0.0%	0.00%	0.00%	0		0.00%	0		0.00%	0			
	0	0.0%	0.00%	0.00%	0		0.00%	0		0.00%	0			
	0	0.0%	0.00%	0.00%	0		0.00%	0		0.00%	0			
	0	0.0%	0.00%	0.00%	0		0.00%	0		0.00%	0			
	0	0.0%	0.00%	0.00%	0		0.00%	0		0.00%	0			
Total Shares & Deposits	67,341	82.9%	0.61%	 				-						

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TRENDS



2004 to 2023

Average of Credit Unions Nationally											
	Share Drafts	Regular Shares	Money Market	Share Certs	IRA	Other	Non-Member				
as of 12/31/23	15.64%	54.45%	8.12%	16.18%	3.32%	0.88%	1.40%				
Historical High	15.99%	59.70%	10.99%	24.97%	7.11%	1.54%	1.40%				
Historical Low	8.41%	49.53%	7.13%	9.93%	3.25%	0.88%	0.30%				
Change (High-Low)	7.58%	10.17%	3.86%	15.04%	3.86%	0.66%	1.10%				

Historical data goes back to 2nd quarter of 2004

This analysis shows historical changes in deposits from one category to another. When rates rise, credit unions typically see an increase in certificates and a decrease in non-maturity shares (primarily regular shares). This analysis aids credit unions in estimating potential changes in deposit allocation. Peer averages allow the credit union to compare their sensitivity to peers. The graphs can aid in understanding how quickly the changes happen.

Mark H. Smith

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INCOME SIMULATION summary

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PANEL 1 INCOME SIMULATION

3-Year Cumulative (\$000)	SHOCK DOWN -300 BP	Benchmark	SHOCK UP 300 BP
Net Interest Income (NII)	\$7,685	\$10,585	\$12,561
\$ Change from benchmark NII	(2,900)		1,975
% Change from benchmark NII	-27.4%		18.7%
Maximum Allowed % Change from Benchmark NII	-20.0%		-20.0%
Net income:	-\$2,496	\$404	\$2,379
ROA:	-1.02%	0.17%	0.97%

- Compare benchmark (base case) net interest income to shock rate net interest income.
- If NII declines there is risk.
- Presented as a % decrease from base case.
- Compare to policy limits
- Set limits to control risk
- Evaluate down shocks for reasonableness



INCOME SIMULATION year by year

In Thousands of Dollars

Shock Criteria: Instantaneous and Parallel	BENCHMARK	UP RATE 3%							
A					Maximum Allowed %				
and 11	FORECASTED	FORECASTED		% Change	Change from Benchmark				
	INCOME	INCOME	Change	Benchmark	NII	Variance			

YEAR 1						
Loan Interest Income	3,099	3,471	372	12.0%		
nvestment Interest Income	591	960	369	62.4%		
Total Interest Income	3,690	4,432	741	20.1%		
Dividends & Interest Paid	371	811	440	118.6%		
Net Interest Income	3,319	3,620	301	9.1%	-20.0%	29.1%
otal Fees & Misc. Income	2,188	2,188				
Operating Expenses	5,481	5,481				
Forecasted Net Income Year 1	26	328	301	1145.6%		
YEAR 2						
Loan Interest Income	3,229	4,026	797	24.7%		
Investment Interest Income	691	1,184	493	71.2%		
Total Interest Income	3,921	5,210	1,289	32.9%		
Dividends & Interest Paid	339	932	593	175.2%		
Net Interest Income	3,582	4,278	696	19.4%	-20.0%	39.4%
Total Fees & Misc. Income	2,255	2,255				
Operating Expenses	5,647	5,647				
Forecasted Net Income Year 2	189	885	696	368.0%		
YEAR 3						
Loan Interest Income	3,308	4,315	1,007	30.4%		
nvestment Interest Income	712	1,280	567	79.6%		
Total Interest Income	4,020	5,595	1,574	39.2%		
Dividends & Interest Paid	336	932	596	177.4%		
Net Interest Income	3,684	4,662	978	26.5%	-20.0%	46.5%
Total Fees & Misc. Income	2,323	2,323				
Operating Expenses	5,819	5,819				
Forecasted Net Income Year 3	188	1,166	978	518.9%		

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The

year

greatest risk is

usually in the first

INCOME SIMULATION Down rate and Cost of funds

PANEL 5

INTEREST MARGIN & NET INCOME ANALYSIS

Expanded Analysis Begins at Page 48										
SPREAD ANALYSIS OF INCOME AND EXPENSES LAST 12 MONTHS										
Divided by average assets	Basis Points	Guideline	Variance							
Interest income	661									
Cost of funds	75									
Net interest Income	586		•							

Evaluate down shocks for reasonableness. Consider cost of funds and if loans and investment yields have moved up today's rates.

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	Quarterly Ended											
	Expressed in Basis Points*											
Revenue & Cost of Funds:	6/30/23	CNG	9/30/23	CNG	12/31/23	CNG	3/31/24					
1 Total loan interest	564	36	600	25	626	(3)	623					
2 Total interest on investments	61	3	64	(5)	59	4	62					
3 Total interest income	625	39	664	20	685	0	685					
4 Total cost of funds	56	22	78	7	85	(3)	82					
Net interest income (NII)	569	17	586	14	600	3	603					

Poll question #3



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BACK TEST CREDIT UNION 2

FORECASTED VS ACTUAL QUARTERLY INCOME STATEMENTS

The purpose of the backtest is to determine if the model forecasts are acceptable and reliable. The model projections are compared to the actual. The difference represent how much the model over or (under) forecasted future income and expenses. Most variances can be identified by model rates or balances differing from actual rates and balances.

		Last 2 Reports										
		ALMPro	forecast com	pared to actu	Jal			ALMPro	forecast com	pared to act	al	
	Projected	Actual	Difference	Difference	Tolerance	Outside	Projected	Actual	Difference	Difference	Tolerance	Outside
			\$	%	%	Tolerance			\$	%	%	Tolerance
	12/31/2023	12/31/23				?	3/31/2024	3/31/24				?
Total loan interest	2,305,980	2,327,060	(21,080)	-0.9%	5.0%	N/A	2,422,277	2,343,710	78,567	3.4	5.0%	N/A
Total interest on investments	240,818	218,634	22,184	10.1%	5.0%	5.1%	227,931	235,160	(7,229)	-3.19	5.0%	N/A
Total interest income	2,546,798	2,545,694	1,104	0.0%	5.0%	N/A	2,650,208	2,578,870	71,338	2.8	5.0%	N/A
Total cost of funds	304,811	315,189	(10,378)	-3.3%	5.0%	N/A	308,989	307,818	1,171	0.49	5.0%	N/A
Net Interest Income	2,241,987	2,230,505	11,482	0.5%	5.0%	N/A	2,341,218	2,271,052	70,166	3.19	5.0%	N/A
Total other income	1,219,711	1,298,620	(78,909)	-6.1%			1,246,699	1,199,139	47,560	4.09	5	
Total operating expenses	2,611,149	2,924,817	(313,668)	-10.7%			2,803,205	3,085,465	(282,260)	-9.19	5	
Net income	850,549	3,332,307	(2,481,758)	-74.5%			784,712	381,520	403,192	105.7	5	
Total assets	149,898,017	148,408,680	1,489,338	1.0%			149,193,393	152,711,595	(3,518,202)	-2.3	5	

		ALMPro	forecast com	pared to act	ual		ALMPro forecast compared to actual					
	Projected	Actual	Difference	Variance due	Variance due	Variance	Projected	Actual	Difference	Variance due	Variance due	variance
	12/31/2023	12/31/23		to balance	toyield	check	3/31/2024	3/31/24		to balance	to yield	check
Average Loan balance	103,788,798	104,997,121	(1,208,323)	(24.9/7)	5 7/7		106,205,451	105,885,747	319,704	7 202	71 275	
Loan yield	8.89%	8.87%	0.02%	(26,847)	5,767	-	9.12%	8.85%	0.27%	1,212	/1,2/5	-
Average Investment balance	39,290,711	37,385,781	1,904,929	11 474	10 500		36,298,483	38,148,046	(1,849,563)	(11 414)	4 205	
Investment yield	2.45%	2.34%	0.11%	11,070	10,507	-	2.51%	2.47%	0.05%	(11,014)	4,300	-
Average Deposit & Borrowings balance	130,343,119	129,048,355	1,294,764	2.020	(12 (05)		127,753,593	129,755,507	(2,001,914)	1/ 0/2)	(012	
Deposit & Borrowings yield	0.94%	0.98%	-0.04%	3,028	(13,405)	-	0.97%	0.95%	0.02%	(4,842)	0,013	-



BACK TEST CREDIT UNION 1

		Last 2 Reports										
	š	ALMPro	forecast com	pared to actu	ıal		ALMPro forecast compared to act				al	1
	Projected	Actual	Difference	Difference	Tolerance	Outside	Projected	Actual	Difference	Difference	Tolerance	Outside
			\$	%	%	Tolerance			\$	%	%	Tolerance
	12/31/2023	12/31/23				?	3/31/2024	3/31/24				?
Total loan interest	784,076	771,835	12,241	1.6%	5.0%	N/A	774,618	763,267	11,351	1.59	5.0%	N/A
Total interest on investments	136,006	99,321	36,685	36.9%	5.0%	31.9%	96,841	122,911	(26,070)	-21.29	5.0%	16.2%
Total interest income	920,081	871,156	48,925	5.6%	5.0%	0.6%	871,459	886,178	(14,719)	-1.79	5.0%	N/A
Total cost of funds	84,783	89,385	(4,602)	-5.1%	5.0%	0.1%	96,347	101,961	(5,614)	-5.5%	5.0%	0.5%
Net Interest Income	835,298	781,771	53,527	6.8%	5.0%	1.8%	775,112	784,217	(9,105)	-1.29	5.0%	N/A
Total other income	517,121	659,752	(142,631)	-21.6%			551,168	471,233	79,935	17.09	5	
Total operating expenses	1,300,769	1,363,875	(63,106)	-4.6%			1,336,255	1,356,170	(19,915)	-1.59		
Net income	51,651	77,648	(25,997)	-33.5%			-9,975	88,530	(98,505)	-111.39	5	
Total assets	82,724,450	79,255,068	3,469,382	4.4%			79,245,100	81,241,607	(1,996,507)	-2.5		

		ALMPro	forecast com	pared to act	ual		ALMPro forecast compared to actual							
	Projected	Actual	Difference	Variance due	Variance due	Variance	Projected	Actual	Difference	Variance due	Variance due	variance		
	12/31/2023	12/31/23		to balance	toyield	check	3/31/2024	3/31/24		to balance	to yield	check		
Average Loan balance	56,778,074	56,111,601	666,473	0.20/	2 027		55,445,138	55,199,714	245,424	2 / 20	7 022			
Loan yield	5.52%	5.50%	0.02%	9,204	3,037	-	5.59%	5.53%	0.06%	3,427	1,122	-		
Average Investment balance	14,740,128	14,272,090	468,039	(210	22 244		13,824,896	14,854,336	(1,029,439)	(7 211)	(10 050)			
Investment yield	3.69%	2.78%	0.91%	4,317	32,300	-	2.80%	3.31%	-0.51%	(7,211)	(18,636)	-		
Average Deposit & Borrowings balance	68,817,816	67,146,961	1,670,856	2.050	11.110		65,476,119	66,408,623	(932,504)	(1.072)	(1.2/2)	_		
Deposit & Borrowings yield	0.49%	0.53%	-0.04%	2,058	(6,660)	(6,660)	(6,660	-	0.59%	0.61%	-0.03%	(1,3/2)	(4,242)	-

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Policy limits

PANEL 1 INCOME SIMULATION

3-Year Cumulative (\$000)	SHOCK DOWN -300 BP	SHOCK DOWN -200 BP	SHOCK DOWN -100 BP	Benchmark	SHOCK UP 100 BP	SHOCK UP 200 BP	SHOCK UP 300 BP
Net Interest Income (NII)	\$20,642	\$23,288	\$25,687	\$27,872	\$30,059	\$32,271	\$34,505
\$ Change from benchmark NII	(7,230)	(4,584)	(2,185)		2,187	4,399	6,632
% Change from benchmark NII	-25.9%	-16.4%	-7.8%		7.8%	15.8%	23.8%
Maximum Allowed % Change from Benchmark NII	-20.0%	-20.0%	-20.0%	•	-20.0%	-20.0%	-20.0%
Net income:	\$4,917	\$7,563	\$9,962	\$12,147	\$14,334	\$16,546	\$18,780
ROA:	1.09%	1.67%	2.20%	2.68%	3.17%	3.66%	4.15%

- How much can net interest income decrease before net income is reduced to unacceptable level?
- Current net interest income also a consideration
- In this example NII can decrease 43% before net income is 0
- Net worth is part of the discussion





What-if scenario

PANEL 1 INCOME SIMULATION

3-Year Cumulative (\$000)	SHOCK DOWN -300 BP	SHOCK DOWN -200 BP	SHOCK DOWN -100 BP	Benchmark	SHOCK UP 100 BP	SHOCK UP 200 BP	SHOCK UP 300 BP
Net Interest Income (NII)	\$20,642	\$23,288	\$25,833	\$27,872	\$29,279	\$30,688	\$32,096
\$ Change from benchmark NII	(7,230)	(4,584)	(2,039)		1,406	2,815	4,224
% Change from benchmark NII	-25.9%	-16.4%	-7.3%		5.0%	10.1%	15.2%
Maximum Allowed % Change from Benchmark NII	-20.0%	-20.0%	-20.0%		-20.0%	-20.0%	-20.0%
Net income:	\$4,917	\$7,563	<mark>\$</mark> 10,108	\$12,147	\$13,554	\$14,963	\$16,371
ROA:	1.09%	1.67%	2.23%	2.68%	3.00%	3.31%	3.62%

- Increase beta on regular shares from .16% to .59%
- Original NII at risk 23.8% now 15.2%

PANEL 1 INCOME SIMULATION

3-Year Cumulative (\$000)	SHOCK DOWN -100 BP	Benchmark	SHOCK UP 100 BP	SHOCK UP 200 BP	SHOCK UP 300 BP
Net Interest Income (NII)	\$21,414	\$23,871	\$24,386	\$24,544	\$24,620
\$ Change from benchmark NII	(2,457)		515	673	749
% Change from benchmark NII	-10.3%		2.2%	2.8%	3.1%
Maximum Allowed % Change from Benchmark NII	-15.0%		-15.0%	-15.0%	-15.0%
Net income:	\$7,112	\$9,569	\$10,084	\$10,242	\$10,318
ROA:	1.01%	1.36%	1.44%	1.46%	1.47%

• Increase beta on regular shares from .16% to .59% and add \$30,000,000 in 30-year fixed rate mortgages



IRR and Related Policy

Does my IRR Policy have all the right elements?

- Establishes an effective IRR program
- Include limits and controls.
- Consistent with the credit union's business strategies.
- Reflects the credit union's current financial condition.
- Not too restrictive or too liberal.
- Adequately reflect board's risk tolerance.



SUMMARY OF INCOME SIMULATION

Positives

- Simple, easy-to-understand concept
- Uses familiar terms to describe result; i.e., forecasted loan income
- Very effective estimate of risk to net interest income
- A good estimate for credit unions that don't have many long-term assets (over 3 years)

SUMMARY OF INCOME SIMULATION

Negatives

- Uses many complex assumptions
- Limited to 1-3 years
- Will miss risk for assets and liabilities with lives longer than 3 years



MANAGEMENT and BOARD RESPONSIBILITIES

- ALM Policy
- Identify risk
- Quantify risk
- Control—Policy or Risk Limits
- Monitor risk



Outsource Benefits to you and your credit union

Easy

Save time

Delegate to the experts

Extensive experience

Regulator responses

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